



Hypergolic

DELIBERATE MACHINE LEARNING

*“If it looks good,
it flies good.”*

- Classic aviation quote



Code Smells in Data Science: What can we do about them?

- Why do we care?
- What is a Code Smell?
- How do we improve readability?
- Relevant concepts
 - Primitive Obsession
 - Dependency Injection
 - Guard Clauses
 - “The Happy Path”

About Me



- **past: finance, mobile gaming, head of DS**
Industrial scale NLP for investment banks
- **now: I teach DSes to write better code**
I am a startup ML consultant
- **blog: laszlo.substack.com**
- **community: cq4ds.com**

Why do we care?

- Programming is communication
- Communication needs a language
- We read more than we write
- Issues need standardised solutions
- Drive for productivity

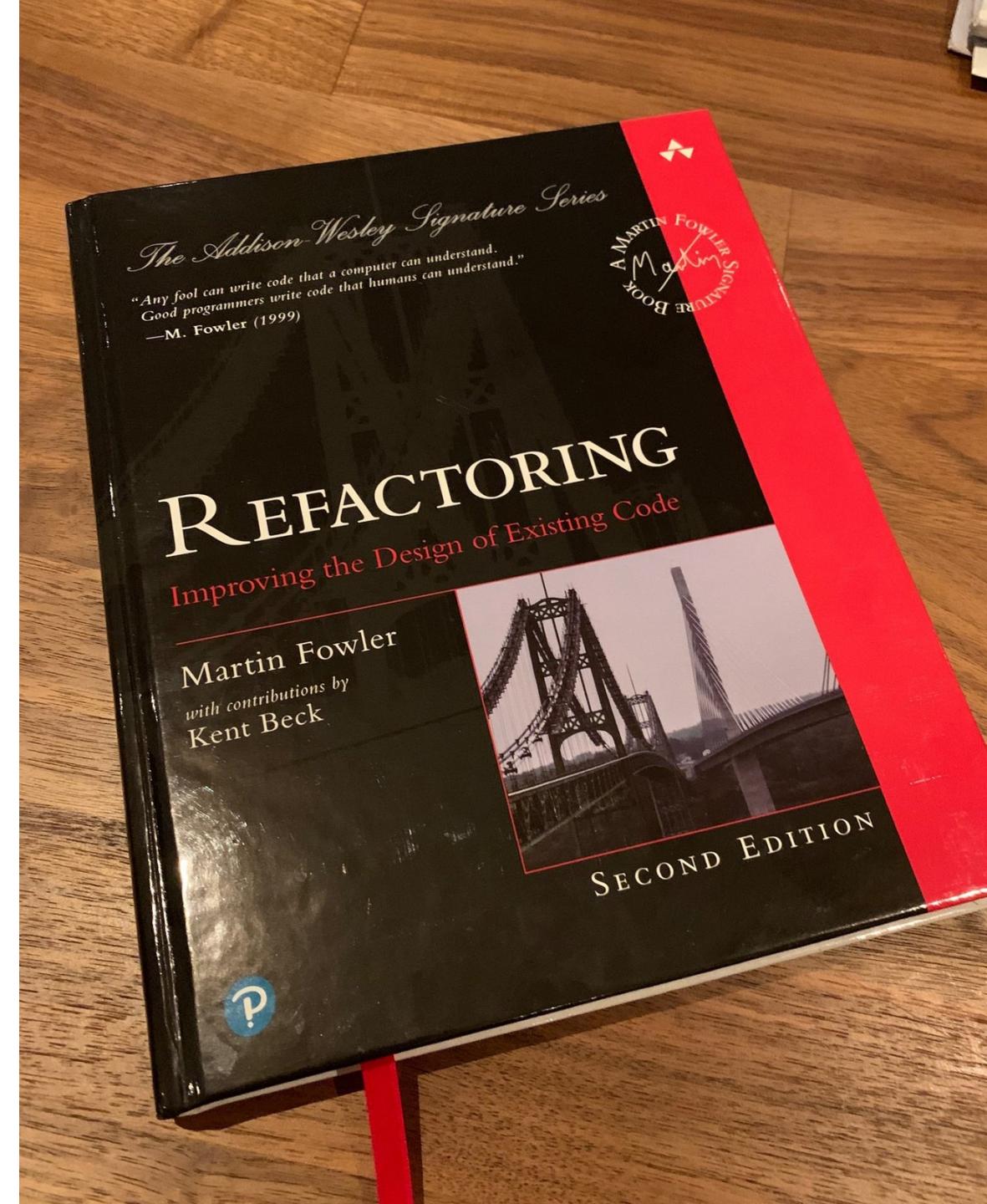
What do we mean by “Code Smell”?

- ✖ Not a bug
- ✖ Doesn't need immediate attention
- ✖ Tech Debt vs Code Rot
- ✓ *_Might_ cause problem*
- ✓ Prevents change
- ✓ Has well named taxonomy
- ✓ Has a recipe to resolve

What is refactoring?

- Changing the code without changing its behaviour
- Martin Fowler: Refactoring

Improving the Design of Existing Code



Clean Architecture & Technical Debt at PyData London 2022

Tech Debt vs Tech Mess

- ✖ Not lack of specification, documentation, infrastructure
 - ✖ Not missing features
 - ✖ Not broken models
E.g. bias, drift, etc.
 - ✖ Not bad practice
That's tech mess
- ✓ Tech debt is an attempt to gain knowledge with a plan to correct it later.



- Motivation

— We are here —

- Readability

- Code Smells

- Establishing a culture

- Takeaways

Readability

• • •

```
1 def calculate_average_above_threshold(values, threshold):
2     # will store the total
3     temp = 0
4     k = 0
5     if threshold is not None and values is not None:
6         for value in values:
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Readability



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- Dead and unreachable code



Readability



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Readability



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Readability



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Delete comments, rename variables, extract helpers



Readability



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Inline, comprehensions



Readability



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Inline, comprehensions

- **Improper variable scoping**



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Inline, comprehensions

- **Improper variable scoping**

Move lines with the same variables together



Readability



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Inline, comprehensions

- **Improper variable scoping**

Move lines with the same variables together

- **Too many levels: if statements**



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Inline, comprehensions

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Delete comments, rename variables, extract helpers

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Inline, comprehensions

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Move lines with the same variables together

- **Too many levels: if statements**

Extract guard clauses



Readability



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Delete code

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Delete comments, rename variables, extract helpers

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Inline, comprehensions

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Move lines with the same variables together

- **Too many levels: if statements**

Extract guard clauses

- **Too many levels: for loops**



Readability



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Delete comments, rename variables, extract helpers

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Inline, comprehensions

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Readability



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Delete comments, rename variables, extract helpers

- **Excess variables**

Inline, comprehensions

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Move lines with the same variables together

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Extract guard clauses

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Use comprehensions



Readability



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Delete comments, rename variables, extract helpers

- **Excess variables**

Inline, comprehensions

- **Improper variable scoping**

Move lines with the same variables together

- **Too many levels: if statements**

Extract guard clauses

- **Too many levels: for loops**

Use comprehensions

- **Multiple returns**

Readability



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- **Dead and unreachable code**

Delete code

- **Comments explaining code**

Delete comments, rename variables, extract helpers

- **Excess variables**

Inline, comprehensions

- **Improper variable scoping**

Move lines with the same variables together

- **Too many levels: if statements**

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- **Dead and unreachable code**

Delete code

- **Comments explaining code**

Delete comments, rename variables, extract helpers

- **Excess variables**

Inline, comprehensions

- **Improper variable scoping**

Move lines with the same variables together

- **Too many levels: if statements**

Extract guard clauses

- **Too many levels: for loops**

Use comprehensions

- **Multiple returns**

Extract variables and return expression

Readability: Before - After



```
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Readability: Outcomes

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11    return total / length if length > 0 else None  
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14  
15  
16  
17  
18  
19  
20  
21
```

- **The code is in one continuous logical flow**
- **Guard clauses on the top**
- **"Happy path" on the left**
- **Variable lifecycle is contained**
- **Return in the last line**

- Motivation
- Readability

— We are here —

- Code Smells
- Establishing a culture
- Takeaways

Code Smells

```
1
2
3
4 def get_active_users(
5     user_ids, user_names, times, item_ids, amounts, values,
6     cutoff_time, threshold, save_to_file, filename):
7     totals = {}
8     for user_id, time, value in zip(user_ids, times, values):
9         if user_id not in totals:
10             totals[user_id] = 0
11         if time > cutoff_time:
12             totals[user_id] += value
13     result = {}
14     for user_id, total in totals.items():
15         if total > threshold:
16             result[user_names[user_id]] = total
17         if save_to_file:
18             with open(filename, 'at') as outfile:
19                 outfile.write(f'{user_id}, {user_names[user_id]}\n')
20         else:
21             print(f'{user_id}, {user_names[user_id]}\n')
22     return result
23
24
25
26
```

Code Smells: Bloaters



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- **Bloaters**

- Long parameter list

- Data clumps

- Primitive obsession



Code Smells: Bloaters

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5     user_ids, user_names, times, item_ids, amounts, values,
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Code Smells: Bloaters → Extract class



```
1 @dataclass
2 class Transaction: ←
3     time: datetime
4     value: int
5
6 @dataclass
7 class User: ←
8     id: int
9     name: str
10    transactions: List[Transaction]
11
12 def get_active_users(users, cutoff_time, threshold, save_to_file, filename):
13     active_users = [] ←
14     for user in users:
15         total = 0
16         for transaction in user.transactions: ←
17             if transaction.time > cutoff_time:
18                 total += transaction.value
19             if total > threshold:
20                 active_users.append(user) ←
21             if save_to_file:
22                 with open(filename, 'at') as outfile:
23                     outfile.write(f'{user.id}, {user.name}\n') ←
24             else:
25                 print(f'{user.id}, {user.name}\n') ←
26
return active_users
```

- **Bloaters → Extract class**

- Long parameter list

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Code Smells: Couplers



```
1 @dataclass
2 class Transaction:
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7 class User:
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16         for transaction in user.transactions:
17             if transaction.time > cutoff_time:
18                 total += transaction.value
19         if total > threshold:
20             active_users.append(user)
21             if save_to_file:
22                 with open(filename, 'at') as outfile:
23                     outfile.write(f'{user.id}, {user.name}\n')
24             else:
25                 print(f'{user.id}, {user.name}\n')
26
return active_users
```

- **Bloaters → Extract class**

- Long parameter list

- Data clumps

- Primitive obsession

- **Couplers**

- Feature envy

Code Smells: Couplers



```
1 @dataclass
2 class Transaction:
3     time: datetime
4     value: int
5
6 @dataclass
7 class User:
8     id: int
9     name: str
10    transactions: List[Transaction]
11
12 def get_active_users(users, cutoff_time, threshold, save_to_file, filename):
13     active_users = []
14     for user in users:
15         total = 0
16         for transaction in user.transactions: ←
17             if transaction.time > cutoff_time:
18                 total += transaction.value
19         if total > threshold:
20             active_users.append(user)
21             if save_to_file:
22                 with open(filename, 'at') as outfile:
23                     outfile.write(f'{user.id}, {user.name}\n') ←
24             else:
25                 print(f'{user.id}, {user.name}\n') ←
26
return active_users
```

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- Feature envy

Code Smells: Couplers → Extract method



```
1 @dataclass
2 class Transaction:
3     time: datetime
4     value: int
5
6 @dataclass
7 class User:
8     id: int
9     name: str
10    transactions: List[Transaction]
11
12    def get_total_since(self, cutoff_time): ←
13        return sum([t.value for t in self.transactions if t.time > cutoff_time
14
15 def get_active_users(users, cutoff_time, threshold, save_to_file, filename):
16     active_users = []
17     for user in users:
18         if user.get_total_since(cutoff_time) > threshold: ←
19             active_users.append(user)
20             if save_to_file:
21                 with open(filename, 'at') as outfile:
22                     outfile.write(f'{user.id}, {user.name}\n')
23             else:
24                 print(f'{user.id}, {user.name}\n')
25
26 return active_users
```

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Code Smells: Couplers → Extract method 2

● ● ●

```
1 @dataclass
2 class Transaction:
3     time: datetime
4     value: int
5
6 @dataclass
7 class User:
8     id: int
9     name: str
10    transactions: List[Transaction]
11
12    def get_total_since(self, cutoff_time):
13        return sum([t.value for t in self.transactions if t.time > cutoff_time])
14
15 def get_active_users(users, cutoff_time, threshold, save_to_file, filename):
16     active_users = []
17     for user in users:
18         if user.get_total_since(cutoff_time) > threshold:
19             active_users.append(user)
20             if save_to_file:
21                 with open(filename, 'at') as outfile:
22                     outfile.write(f'{user.id}, {user.name}\n') ←
23             else:
24                 print(f'{user.id}, {user.name}\n') ←
25
26 return active_users
```

- **Bloaters → Extract class**

Long parameter list

Data clumps

Primitive obsession

- **Couplers → Extract method**

Feature envy

Code Smells: Couplers → Extract method 2



```
1 @dataclass
2 class Transaction:
3     time: datetime
4     value: int
5
6 @dataclass
7 class User:
8     id: int
9     name: str
10    transactions: List[Transaction]
11
12    def get_total_since(self, cutoff_time):
13        return sum([t.value for t in self.transactions if t.time > cutoff_time])
14
15    def to_line(self):
16        return f'{self.id}, {self.name}\n'
17
18 def get_active_users(users, cutoff_time, threshold, save_to_file, filename):
19     active_users = []
20     for user in users:
21         if user.get_total_since(cutoff_time) > threshold:
22             active_users.append(user)
23             if save_to_file:
24                 with open(filename, 'at') as outfile:
25                     outfile.write(user.to_line())
26             else:
27                 print(user.to_line())
28
return active_users
```

- **Bloaters → Extract class**

Long parameter list

Data clumps

Primitive obsession

- **Couplers → Extract method**

Feature envy

Refactor



```
1 @dataclass
2 class Transaction:
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5
6 @dataclass
7 class User:
8     id: int
9     name: str
10    transactions: List[Transaction]
11
12    def get_total_since(self, cutoff_time):
13        return sum([t.value for t in self.transactions if t.time > cutoff_time])
14
15    def to_line(self):
16        return f'{self.id}, {self.name}\n'
17
18 def get_active_users(users, cutoff_time, threshold, save_to_file, filename):
19     active_users = []
20     for user in users:
21         if user.get_total_since(cutoff_time) > threshold:
22             active_users.append(user)
23             if save_to_file:
24                 with open(filename, 'at') as outfile:
25                     outfile.write(user.to_line())
26             else:
27                 print(user.to_line())
28
29     return active_users
```

- **Bloaters → Extract class**

Long parameter list

Data clumps

Primitive obsession

- **Couplers → Extract method**

Feature envy

Refactor



```
1 @dataclass
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13        return sum([t.value for t in self.transactions if t.time > cutoff_time])
14
15    def to_line(self):
16        return f'{self.id}, {self.name}\n'
17
18 def get_active_users(users, cutoff_time, threshold, save_to_file, filename):
19     active_users = [] ←
20     for user in users:
21         if user.get_total_since(cutoff_time) > threshold:
22             active_users.append(user)
23             if save_to_file:
24                 with open(filename, 'at') as outfile:
25                     outfile.write(user.to_line())
26             else:
27                 print(user.to_line())
28
29     return active_users
```

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Refactor

```
● ● ●  
1 @dataclass  
2 class Transaction:  
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8     id: int  
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10    transactions: List[Transaction]  
11  
12    def get_total_since(self, cutoff_time):  
13        return sum([t.value for t in self.transactions if t.time > cutoff_time])  
14  
15    def to_line(self):  
16        return f'{self.id}, {self.name}\n'  
17  
18 def get_active_users(users, cutoff_time, threshold, save_to_file, filename):  
19    active_users = [u for u in users if u.get_total_since(cutoff_time) > threshold]  
20    if save_to_file:  
21        with open(filename, 'wt') as outfile:  
22            for user in active_users:  
23                outfile.write(user.to_line())  
24    else:  
25        for user in active_users:  
26            print(user.to_line())  
27    return active_user
```



- **Bloaters → Extract class**

- Long parameter list
- Data clumps
- Primitive obsession

- **Couplers → Extract method**

- Feature envy

Boolean parameters



```
1 @dataclass
2 class Transaction:
3     time: datetime
4     value: int
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6 @dataclass
7 class User:
8     id: int
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10    transactions: List[Transaction]
11
12    def get_total_since(self, cutoff_time):
13        return sum([t.value for t in self.transactions if t.time > cutoff_time])
14
15    def to_line(self):
16        return f'{self.id}, {self.name}\n'
17
18 def get_active_users(users, cutoff_time, threshold, save_to_file, filename):
19     active_users = [u for u in users if u.get_total_since(cutoff_time) > threshold]
20     if save_to_file:
21         with open(filename, 'wt') as outfile:
22             for user in active_users:
23                 outfile.write(user.to_line())
24     else:
25         for user in active_users:
26             print(user.to_line())
27     return active_user
```

- **Bloaters → Extract class**

Long parameter list

Data clumps

Primitive obsession

- **Couplers → Extract method**

Feature envy

- **Boolean parameters**

Boolean parameters

```
● ● ●  
1 @dataclass  
2 class Transaction:  
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7 class User:  
8     id: int  
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10    transactions: List[Transaction]  
11  
12    def get_total_since(self, cutoff_time):  
13        return sum([t.value for t in self.transactions if t.time > cutoff_time])  
14  
15    def to_line(self):  
16        return f'{self.id}, {self.name}\n'  
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18 def get_active_users(users, cutoff_time, threshold, save_to_file, filename):  
19    active_users = [u for u in users if u.get_total_since(cutoff_time) > threshold]  
20    if save_to_file: ←  
21        with open(filename, 'wt') as outfile:  
22            for user in active_users:  
23                outfile.write(user.to_line())  
24    else:  
25        for user in active_users: ←  
26            print(user.to_line())  
27    return active_user
```

- **Bloaters → Extract class**

- Long parameter list
- Data clumps
- Primitive obsession

- **Couplers → Extract method**

- Feature envy

- **Boolean parameters**

Boolean parameters → Dependency Injection



```
1 class ActiveUserService:
2
3     def __init__(self):
4         pass
5
6     def get(self, users, cutoff_time, threshold, save_to_file, filename):
7         active_users = [u for u in users if u.get_total_since(cutoff_time) > t
8         if save_to_file:
9             with open(filename, 'wt') as outfile:
10                 for user in active_users:
11                     outfile.write(user.to_line())
12         else:
13             for user in active_users:
14                 print(user.to_line())
15         return active_users
16
17 def main(cutoff_time, threshold, save_to_file, filename):
18     users = ... # loads users
19     active_user_service = ActiveUserService()
20     active_users = active_user_service.get(
21         users=users,
22         cutoff_time=cutoff_time,
23         threshold=threshold,
24         save_to_file=save_to_file,
25         filename=filename
26     )
```

- **Bloaters → Extract class**

Long parameter list

Data clumps

Primitive obsession

- **Couplers → Extract method**

Feature envy

- **Boolean parameters → Dependency Injection**

Move code to class

Boolean parameters → Dependency Injection



```
1 class ActiveUserService:
2
3     def __init__(self):
4         pass
5
6     def get(self, users, cutoff_time, threshold, save_to_file, filename):
7         active_users = [u for u in users if u.get_total_since(cutoff_time) > t
8         if save_to_file:
9             with open(filename, 'wt') as outfile:
10                 for user in active_users:
11                     outfile.write(user.to_line())
12         else:
13             for user in active_users:
14                 print(user.to_line())
15         return active_users
16
17 def main(cutoff_time, threshold, save_to_file, filename):
18     users = ... # loads users
19     active_user_service = ActiveUserService() ←
20     active_users = active_user_service.get(←
21         users=users,
22         cutoff_time=cutoff_time,
23         threshold=threshold,
24         save_to_file=save_to_file,
25         filename=filename
26     )
```

- **Bloaters → Extract class**

Long parameter list

Data clumps

Primitive obsession

- **Couplers → Extract method**

Feature envy

- **Boolean parameters → Dependency Injection**

Move code to class

Instantiate and call it in main()



Boolean parameters → Dependency Injection

```
● ● ●  
1 class FileOutput:  
2     def __init__(self, filename):  
3         self.filename = filename  
4  
5     def output(self, users): ←  
6         with open(self.filename, 'wt') as outfile:  
7             for user in users:  
8                 outfile.write(user.to_line())  
9  
10 class ActiveUserService:  
11  
12     def __init__(self, output):  
13         self.output = output  
14  
15     def get(self, users, cutoff_time, threshold):  
16         active_users = [u for u in users if u.get_total_since(cutoff_time) > threshold]  
17         self.output.output(active_users)  
18         return active_users  
19  
20 def main(cutoff_time, threshold, filename): ←  
21     users = ... # loads users  
22     active_user_service = ActiveUserService(output=FileOutput(filename))  
23     active_users = active_user_service.get(  
24         users=users,  
25         cutoff_time=cutoff_time,  
26         threshold=threshold,  
27     )
```

- **Bloaters → Extract class**

Long parameter list

Data clumps

Primitive obsession

- **Couplers → Extract method**

Feature envy

- **Boolean parameters → Dependency Injection**

Move code to class

Instantiate and call it in main()

Extract conditional code into Strategy Pattern

Boolean parameters → Dependency Injection

```
● ● ●  
1 class FileOutput:  
2     def __init__(self, filename):  
3         self.filename = filename  
4  
5     def output(self, users):  
6         with open(self.filename, 'wt') as outfile:  
7             for user in users:  
8                 outfile.write(user.to_line())  
9  
10 class ActiveUserService:  
11  
12     def __init__(self, output):  
13         self.output = output ←  
14  
15     def get(self, users, cutoff_time, threshold):  
16         active_users = [u for u in users if u.get_total_since(cutoff_time) > threshold]  
17         self.output.output(active_users) ←  
18         return active_users  
19  
20 def main(cutoff_time, threshold, filename):  
21     users = ... # loads users  
22     active_user_service = ActiveUserService(output=FileOutput(filename))  
23     active_users = active_user_service.get(  
24         users=users,  
25         cutoff_time=cutoff_time,  
26         threshold=threshold,  
27     )
```

- **Bloaters → Extract class**

- Long parameter list

- Data clumps

- Primitive obsession

- **Couplers → Extract method**

- Feature envy

- **Boolean parameters → Dependency Injection**

- Move code to class

- Instantiate and call it in main()

- Extract conditional code into Strategy Pattern

- Inject strategy into the class

Boolean parameters → Alternative options

```
1
2
3 class PrintOutput:
4     def output(self, users):
5         for user in users:
6             print(user.to_line())
7
8 class ActiveUserService:
9
10    def __init__(self, output):
11        self.output = output
12
13    def get(self, users, cutoff_time, threshold):
14        active_users = [u for u in users if u.get_total_since(cutoff_time) > threshold]
15        self.output.output(active_users)
16        return active_users
17
18 def main(cutoff_time, threshold, filename):
19     users = ... # loads users
20     active_user_service = ActiveUserService(output=PrintOutput()) ←
21     active_users = active_user_service.get(
22         users=users,
23         cutoff_time=cutoff_time,
24         threshold=threshold,
25     )
26
27
```

- **Bloaters → Extract class**

Long parameter list

Data clumps

Primitive obsession

- **Couplers → Extract method**

Feature envy

- **Boolean parameters → Dependency Injection**

Move code to class

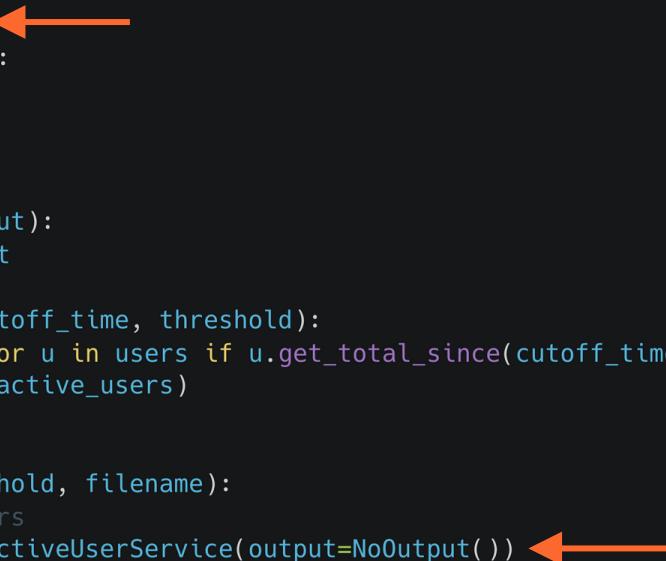
Instantiate and call it in main()

Extract conditional code into Strategy Pattern

Inject strategy into the class

Boolean parameters → Alternative options

```
1
2
3 class NoOutput:
4     def output(self, users):
5         pass
6
7 class ActiveUserService:
8
9     def __init__(self, output):
10        self.output = output
11
12    def get(self, users, cutoff_time, threshold):
13        active_users = [u for u in users if u.get_total_since(cutoff_time) > threshold]
14        self.output.output(active_users)
15        return active_users
16
17 def main(cutoff_time, threshold, filename):
18     users = ... # loads users
19     active_user_service = ActiveUserService(output=NoOutput())
20     active_users = active_user_service.get(
21         users=users,
22         cutoff_time=cutoff_time,
23         threshold=threshold,
24     )
25
26
27
```



- **Bloaters → Extract class**

Long parameter list

Data clumps

Primitive obsession

- **Couplers → Extract method**

Feature envy

- **Boolean parameters → Dependency Injection**

Move code to class

Instantiate and call it in main()

Extract conditional code into Strategy Pattern

Inject strategy into the class

Boolean parameters → Alternative options

```
● ● ●  
1 class BothOutput:  
2     def __init__(self, outputs):  
3         self.outputs = outputs ←  
4  
5     def output(self, users):  
6         for output in self.outputs:  
7             output.output(users)  
8  
9 class ActiveUserService:  
10    def __init__(self, output):  
11        self.output = output  
12  
13    def get(self, users, cutoff_time, threshold):  
14        active_users = [u for u in users if u.get_total_since(cutoff_time) > threshold]  
15        self.output.output(active_users)  
16        return active_users  
17  
18 def main(cutoff_time, threshold, filename):  
19     users = ... # loads users  
20     active_user_service = ActiveUserService(output=BothOutput(  
21         outputs=[FileOutput(filename), PrintOutput()]) ←  
22     ))  
23     active_users = active_user_service.get(  
24         users=users,  
25         cutoff_time=cutoff_time,  
26         threshold=threshold,  
27     )  
28 )
```

- **Bloaters → Extract class**

- Long parameter list

- Data clumps

- Primitive obsession

- **Couplers → Extract method**

- Feature envy

- **Boolean parameters → Dependency Injection**

- Move code to class

- Instantiate and call it in main()

- Extract conditional code into Strategy Pattern

- Inject strategy into the class

Code Smells: Couplers

● ● ●

```
1 class BothOutput:
2     def __init__(self, outputs):
3         self.outputs = outputs
4
5     def output(self, users):
6         for output in self.outputs:
7             output.output(users)
8
9 class ActiveUserService:
10    def __init__(self, output):
11        self.output = output
12
13    def get(self, users, cutoff_time, threshold):
14        active_users = [u for u in users if u.get_total_since(cutoff_time) > threshold]
15        self.output.output(active_users)
16        return active_users
17
18 def main(cutoff_time, threshold, filename):
19     users = ... # loads users
20     active_user_service = ActiveUserService(output=BothOutput(
21         outputs=[FileOutput(filename), PrintOutput()])
22     )
23     active_users = active_user_service.get(
24         users=users,
25         cutoff_time=cutoff_time,
26         threshold=threshold,
27     )
```

- **Bloaters → Extract class**

- Long parameter list

- Data clumps

- Primitive obsession

- **Couplers → Extract method**

- Feature envy

- **Boolean parameters → Dependency Injection**

- **Couplers**

- Empty class

- Middle man

- Message chain

- Speculative Generality

Code Smells: Couplers → Delete class

```
● ● ●  
1  
2  
3  
4  
5  
6 class BothOutput:  
7     def __init__(self, outputs):  
8         self.outputs = outputs  
9  
10    def output(self, users):  
11        for output in self.outputs:  
12            output.output(users)  
13  
14 def main(cutoff_time, threshold, filename):  
15     output = BothOutput(outputs=[  
16         FileOutput(filename),  
17         PrintOutput(),  
18     ])  
19     users = ... # loads users  
20     active_users = [u for u in users if u.get_total_since(cutoff_time) > threshold]  
21     output.output(active_users)  
22     ...  
23  
24  
25  
26  
27
```

- **Bloaters → Extract class**

- Long parameter list
 - Data clumps
 - Primitive obsession

- **Couplers → Extract method**

- Feature envy

- **Boolean parameter → Dependency Injection**

- **Couplers → Delete class**

- Empty class
 - Middle man
 - Message chain
 - Speculative Generality

Improved Refactoring: Before - After



```
1
2
3
4
5 def get_active_users(
6     user_ids, user_names, times, item_ids, amounts, values,
7     cutoff_time, threshold, save_to_file, filename):
8     totals = {}
9     for user_id, time, value in zip(user_ids, times, values):
10         if user_id not in totals:
11             totals[user_id] = 0
12         if time > cutoff_time:
13             totals[user_id] += value
14     result = {}
15     for user_id, total in totals.items():
16         if total > threshold:
17             result[user_names[user_id]] = total
18         if save_to_file:
19             with open(filename, 'wt') as outfile:
20                 outfile.write(f'{user_id}, {user_names[user_id]}\n')
21         else:
22             print(f'{user_id}, {user_names[user_id]}\n')
23     return result
24
25
26
27
```



```
1 @dataclass
2 class User:
3     id: int
4     name: str
5     transactions: List[Transaction]
6
7     def get_total_since(self, cutoff_time):
8         return sum([t.value for t in self.transactions if t.time > cutoff_time])
9
10    def to_line(self):
11        return f'{self.id}, {self.name}\n'
12
13 class FileOutput:
14     def __init__(self, filename):
15         self.filename = filename
16
17     def output(self, users):
18         with open(self.filename, 'wt') as outfile:
19             for user in users:
20                 outfile.write(user.to_line())
21
22 def main(cutoff_time, threshold, filename):
23     output = FileOutput(filename)
24     users = ... # loads users
25     active_users = [u for u in users if u.get_total_since(cutoff_time) > threshold]
26     output.output(active_users)
27     ...
```

- Motivation
- Readability
- Code Smells

— We are here —

- Establishing a culture
- Takeaways

Establishing a culture

- **Code review**

Programming is communication

- **Total cost of ownership**

Manage long and short term goals

- **Developer happiness**

Autonomy - Mastery - Relatedness

- **Drive cultural change**

Increased velocity

Takeaways

- Programming is communication
 - Concentrate on the dataflow
 - Identify problem areas
 - Prepare the code
 - Identify code smells
 - Use refactoring recipes
 - Evaluate the TCO of code
 - Establish a culture
- Blog: laszlo.substack.com
 - Community: cq4ds.com